Linkage Assurance Plc
RC:162306

Head Office: Plot 20, Block 94, Providence Street,
Off Adewunmi Adebimpe Street,
Lekki Phase 1, Lagos.
0700LINKCARE, 0700LINKAGE
01334256-0001
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www.linkageassurance.com

NOTICE OF 32ND ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 32nd Annual General Meeting of LINKAGE ASSURANCE PLC (the Company) will be held on Wednesday, 12th August 2026 at AGIP RECITAL HALL, MUSON CENTRE 8/9 Marina, Onikan, Lagos by 1:00 PM to transact the following business:

ORDINARY BUSINESS

1. To receive and consider the Audited Financial Statements for the year ended 31 December 2025, together with the Reports of the Directors, Auditors, Audit Committee, and the Board Appraisal Report.

2. (a) To ratify the appointment of the following Directors:

    I. Mr. Razack Olugbenga Falekulo as an Independent Non-Executive Director.
    ii. Mr. Anthony Kanayo Katchy as a Non-Executive Director.
    iii. Mr. Suaye Banigo as a Non-Executive Director.

3. To authorize the Directors to fix the remuneration of the Auditors.
4. Disclosure of the remuneration of the Managers of the Company.
5. To elect members of the Statutory Audit Committee.

Special Business
To consider and if thought fit to pass the following Ordinary Resolutions:
1. That the remuneration of the Non-Executive Directors of the Company for the year ending December 31, 2026, be and is hereby fixed at N30m only.

2. To appoint the Society for Corporate Governance Nigeria as a Board Evaluation Consultant.

PROXY
A member of the Company entitled to attend and vote at the Annual General Meeting can appoint a proxy to attend and vote instead of him/her. A proxy need not be a member of the Company.

A proxy form is enclosed in the Annual Report. For the instrument of proxy to be valid, it must be completed and duly stamped for the purposes of this meeting. Duly completed proxy forms which must be deposited at the office of the Registrar, Apel Capital Registrars Ltd, 8, Alhaji Bashorun Street, off Norman Williams Crescent, Ikoyi, Lagos or registrars@apel.com.ng or the Registered Office of the Company, Linkage Plaza, Plot 20, Block 94, Providence Street, Off Adewunmi Adebimpe Lekki Phase 1, Lagos not less than forty-eight hours before the time of the meeting.

(a) CLOSURE OF REGISTER

The Register of Members will be closed from August 3rd to 7th 2026, both days inclusive, to enable the Registrars to update the Register of Members.

(b) AUDIT COMMITTEE

In accordance with Section 404 (6) of the Companies and Allied Matters Act 2020, any member may nominate a shareholder for appointment to the Audit Committee. Such nomination should be in writing and must reach the Company Secretary at least 21 days before the meeting. The National Insurance Commission Guideline on Corporate Governance states that some of the members of the Audit Committee should have knowledge of accounting, financial analysis, and financial reporting.

Section 404 (5) of the Companies and Allied Matters Act 2020 provides that all the members of the Audit Committee shall be financially literate, and at least one (1) member shall be a member of a professional accounting body in Nigeria established by an Act of the National Assembly. The Nigerian Code of Corporate Governance issued by the Financial Reporting Council of Nigeria also provides that members of the Audit Committee should be financially literate and able to read and interpret financial statements.

(c) WEBSITE

A copy of this Notice and other information relating to the meeting can be found on our website at http://www.linkageassurance.com. Responses can also be sent through our email address: info@linkageassurance.com

(d) RIGHTS OF SECURITIES' HOLDERS TO ASK QUESTIONS

Securities Holders have a right to ask questions not only at the Meeting but also in writing prior to the Meeting, and such questions must be submitted to the Company not later than seven (7) days before the Meeting.

REGISTERED OFFICE
Linkage Plaza
Plot 20, Block 94,
Providence Street,
Off Adewunmi Adebimpe Lekki
Phase 1, Lagos

Dated 6th Day of July 2026

BY ORDER OF THE BOARD

MOSES OMOROGBE

Company Secretary
FRC/2017/NBA/00000017141